

Consolidated Statement of Income For the three months ended March 31, 2021

(With comparatives for the three months ended March 31, 2020)
Expressed in thousands of Barbados dollars

	(Unaudited) March 31 2021 \$	(Unaudited) March 31 2020 \$	(Audited) December 31 2020 \$
Revenue			
Revenue from operations	5,914	5,984	25,410
Other gains	-	15	23
Total Revenue	5,914	5,999	25,433
Expenses			
Other operating expenses	4,520	4,578	19,903
Depreciation and right of use depreciation	261	256	1,061
	4,781	4,834	20,964
Operating Profit before Associates' Results	1,133	1,165	4,469
Share of Results of Associates	310	1,141	(2,335)
Net Operating Profit	1,443	2,306	2,134
(Losses)/gains on Financial Assets	(523)	(816)	1,551
Profit before Taxation	920	1,490	3,685
Corporation Tax	(62)	(48)	(231)
Net Profit from Continuing Operations	858	1,442	3,454
Discontinued Operations			
Net loss from discontinued operations	-	(581)	(39,627)
Net Profit/(Loss) for the Period	858	861	(36,173)
Attributable to:			
Equity holders of the Company	371	610	(38,140)
Non-controlling interest	487	251	1,967
	858	861	(36,173)
Earnings per share (EPS) - basic	\$0.02	\$0.03	\$(2.07)
Earnings per share (EPS) - fully diluted	\$0.02	\$0.03	\$(2.01)

Consolidated Statement of Financial Position As at March 31, 2021

(With comparatives as at March 31, 2020)
Expressed in thousands of Barbados dollars

	(Unaudited) March 31 2021 \$	(Unaudited) March 31 2020 \$	(Audited) December 31 2020 \$
Current Assets			
Cash and cash equivalents	24,924	16,660	19,953
Restricted cash	1,786	1,750	1,786
Financial assets held at Fair Value through Profit and Loss	27,762	25,132	29,786
Trade and other receivables and prepayments	41,271	46,254	42,463
Other current assets	572	6,422	3,156
	96,315	96,218	97,144
Current Liabilities			
Trade and other payables	5,776	5,423	5,163
Other current liabilities	10,820	17,372	17,546
	16,596	22,795	22,709
Working Capital	79,719	73,423	74,435
Investment in Associates and at Fair Value through Profit and Loss	32,583	67,339	31,643
Property, Plant and Equipment and Right of Use Assets	3,304	3,610	3,594
Loan due by associate	-	5,800	-
Other Long Term Assets	226	172	226
Other Long Term Liabilities	(36,004)	(32,547)	(30,928)
	79,828	117,797	78,970
Capital and Reserves attributable to the equity holders of the company	38,746	38,749	38,746
Share capital	384	412	384
Share option plan reserve	35,708	75,740	35,337
Retained earnings	74,838	114,901	74,467
	4,990	2,896	4,503
Non-controlling interests	79,828	117,797	78,970

Consolidated Statement of Cash Flows For the three months ended March 31, 2021

(With comparatives for the three months ended March 31, 2020)
Expressed in thousands of Barbados dollars

	(Unaudited) March 31 2021 \$	(Unaudited) March 31 2020 \$	(Audited) December 31 2020 \$
Net cash generated from operating activities	5,960	1,728	8,701
Net cash generated from investing activities	898	724	60
Net cash used in financing activities	(1,887)	(4,415)	(7,431)
Net increase/(decrease) in cash and cash equivalents	4,971	(1,963)	1,330
Net cash at beginning of period	19,953	18,623	18,623
Net cash at end of period	24,924	16,660	19,953

Consolidated Statement of Changes in Equity For the three months ended March 31, 2021

(With comparatives for the three months ended March 31, 2020)
Expressed in thousands of Barbados dollars

	Attributable to equity holders of the Company:			Non-controlling Interest \$	Total \$
	Share Capital \$	Retained Earnings \$	Share Option Reserve \$		
(Unaudited)					
Balance as at December 31, 2019	38,711	75,130	412	3,002	117,255
Net profit for the period	-	610	-	251	861
Dividends paid to non-controlling interests	-	-	-	(357)	(357)
Issue of shares	38	-	-	-	38
Balance as at March 31, 2020	38,749	75,740	412	2,896	117,797
(Audited)					
Balance as at December 31, 2019	38,711	75,130	412	3,002	117,255
Net (loss)/profit for the year	-	(38,140)	-	1,967	(36,173)
Other comprehensive income for the year	-	126	-	-	126
Dividends	-	(1,843)	-	-	(1,843)
Dividends paid to non-controlling interests	-	-	-	(466)	(466)
Employee share options	-	-	161	-	161
Expired share options	-	140	(140)	-	-
Exercised share options	49	-	(49)	-	-
Issue of shares	70	-	-	-	70
Repurchase of shares	(84)	(76)	-	-	(160)
Balance as at December 31, 2020	38,746	35,337	384	4,503	78,970
(Unaudited)					
Balance as at December 31, 2020	38,746	35,337	384	4,503	78,970
Net profit for the period	-	371	-	487	858
Balance as at March 31, 2021	38,746	35,708	384	4,990	79,828

DIRECTORS' REPORT

Financial Statements (unaudited) for quarter ended March 31, 2021

One year ago, we first reported on the arrival of COVID-19 and the immediate and substantial impact it was having, particularly on our travel retail businesses. During the course of 2020, as the pandemic widened and worsened, the Cave Shepherd Group took several measures to protect the long-term viability of our businesses. The most significant and far reaching was the decision to step away from Duty Free Caribbean Holdings, which operates our legacy retail and duty-free stores. This was communicated to our shareholders in July 2020 and the associated losses were accounted for in 2020, with the legal agreements eventually being finalised in January 2021.

The current reporting quarter ended 31 March 2021, continued to be impacted by COVID-19. A significant rise in cases in Barbados at the beginning of the year resulted in further restrictions on individuals and businesses during the quarter. This was disruptive for both local economic activity as well as the important tourism industry which had been hoping for an improved international travel environment. Reflecting these continued challenges, our results for the period were creditable, showing a profit of \$371 thousand or earnings per share (EPS) of two (2) cents compared to a profit of \$610 thousand or EPS of three (3) cents in the prior year.


Our core financial services businesses showed commendable results in the first quarter given the circumstances. Fortress Fund Managers Ltd. and DGM Financial Group showed improved earnings compared to the prior year. Cave Shepherd Card business and SigniaGlobe Financial Group, however, were impacted by increased delinquency levels and hence recorded reduced profits for the first quarter. Our remaining retail associate, GCS Ltd. (Ganzee), continued to be impacted the very low level of visitors to the region.

The company remains well capitalised with significant cash and liquid securities available to deploy. We have continued to invest in our core businesses and explore new opportunities and potential acquisitions to expand the company's holdings and future earnings growth.

We remain positive for an improved performance of the Group in the quarters ahead as regional economies recover from COVID-19 and the crucial tourism industry begins to function again, to the benefit of all stakeholders.



Geoffrey Cave
Chairman



John Williams
Chief Executive Officer